

Invitation

Executive Briefing & Roundtable Dinner

This event is
*by invitation
only.*

You are invited
to attend
as a guest of
Linton Consulting
and
Nuclear Energy
Insider

Strategic View of Nuclear Construction Needs and Opportunities

October 23, 2012 from 6:30 to 8:30 PM

Nuclear Power Construction Conference



Please join this special invitation dinner meeting

What's Next for Nuclear Construction?

Strategic View of Coming Needs & Opportunities



Please R.S.V.P. as soon as possible

Bill Linton will contact you for advance input and to answer any questions you may have.

864.901.5398

Bill@LintonConsulting.com

Linton Consulting
Insights for Industry and Government

A nuclear revival is underway in the Southeastern United States with 5 units under construction. Also, globally a nuclear expansion of some 65 units in progress. Many more are planned.

However, times are changing and rapidly falling natural gas prices, the Fukushima accident and shifting public opinions have taken a toll.

While several European countries are exiting nuclear and Japan is uncertain, South Korea and India are going strong. The Middle East has seen its first nuclear power plant groundbreaking in the UAE. Saudi Arabia, Turkey, Jordan, and others are exploring or planning new plants.

Besides new-build, there are some huge repair projects in the U.S. and elsewhere.

Additionally, the post-Fukushima safety upgrade market may total \$25 billion in the U.S. and worldwide it may be \$75 to \$100 billion.

Then there is the D&D market. The waste management market and the government cleanup market.

The purpose of this dinner roundtable is to bring together leaders from utilities, vendors, contractors and government to explore the big picture of engineering and construction needs over the next decade. Some key questions to be discussed are outlined below.

To explore these issues, we invite you to join us for a private dinner and Roundtable planned for 6:30 – 8:30 PM on October 23 at the Ritz Carlton in Charlotte.

This is an evening session following Day 1 of the *Nuclear Energy Insider Construction Summit*.

It will include dinner, a briefing and moderated discussion in question and answer format. We expect to limit the Roundtable to about 15 participants.

Following an initial briefing, discussions we will explore opportunities for the types and level of services that utilities believe they will be needing.

We will have limited space for this Roundtable, so will limit to first come, first served basis. Please RSVP to indicate your expression of interest in participating in the Roundtable and dinner.

Key Questions to be Explored

- What does the outlook for engineering & Construction services look like now?
- What projects do owners see coming?
- Where should EPC contractors look for opportunities in nuclear?
- When will we see additional New-Build construction opportunities in the U.S.?
- Where will *global* New-Builds be?
- What repair/retrofits are expected?
- What modifications and work will be required to implement Fukushima lessons learned and new regulations? Over what time horizon will it occur?
- What D&D or other large nuclear projects are upcoming?
- What is the future for EPC contractors and utility engineering staffs?