

Invitation

Executive Briefing & Roundtable Dinner

The Nuclear Safety Upgrade Market

June 20, 2012 from 6:30 to 8:30 PM

Nuclear Power Uprate Conference

Charlotte, NC

Linton Consulting
Insights for Industry and Government

This event is
*by invitation
only.*

You are invited
to attend
as a guest of
Linton Consulting
and
*Nuclear Energy
Insider*

Hydrogen Explosion



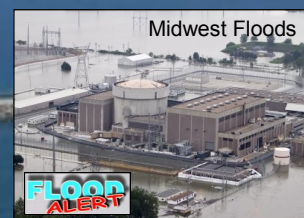
North Anna Shutdown



San Onofre on Pacific



Midwest Floods



Please join this special invitation dinner meeting

The Nuclear Safety Upgrade Market

- What will be required?
- When will it occur?
- How much will it cost?

Following the Fukushima-Daiichi accidents that occurred on March 11, 2011, nuclear power plants worldwide have come under intense scrutiny. Extensive safety evaluations, stress tests and related analyses and reviews are underway.

Regulators worldwide have been studying the lessons learned from Fukushima and are issuing orders to power plant licensees for safety upgrades that they hope will prevent such accidents—from any and all threats—from ever being repeated.

The U.S. NRC is continuing to perform extensive evaluations and has issued

three major orders to date. A number of others are anticipated.

The post-Fukushima safety upgrade market is expected to total in the billions in the U.S. alone, and worldwide many more billions will be spent. What are the primary needs of utilities? What will be the nature of this market and who can participate?

The purpose of this dinner roundtable is to bring together utilities, vendors and contractors to assemble a composite picture of the nature, size and timing of the safety upgrade market. Key questions outlined below.

To explore these questions we invite you to join us for a private dinner and Roundtable planned for 6:30 – 8:30 PM on June 20 at the Hilton Charlotte Executive Park.

This is an evening session following Day 1 of the *Nuclear Energy Insider* Power Upgrades Conference.

It will include dinner, a briefing and moderated discussion in question and answer format. We expect to limit the Roundtable to about 15 participants.

Following an initial briefing, discussions will explore views on types of modifications equipment, and services that will be needed.

Key Questions

- What is the anticipated size and nature of the Fukushima-driven nuclear plant safety upgrade market?
- What modifications will be required as a result of the Fukushima lessons learned and new regulations?
- What types of work have already been generated and what is yet to come?
- Over what time horizon will it occur?
- What recommendations or orders have been issued by the NRC to date and what is the timeline for future actions?
- How large is this retrofit market likely to be?
- What other large repair projects are upcoming?
- Which contractors and vendors are likely to participate in these markets?

Linton Consulting
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Please R.S.V.P.
as soon as possible

Bill Linton will contact you for advance input and to answer any questions you may have.

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